OUTLINE PROGRAMME Negotiating Skills

1 Defining Negotiation

- a. Understanding the principles
- b. Recognising the skills

2 Principles of Exchange

- a. Preparation
- b. Proposal
- c. Bargaining
- d. Closing
- 3 Flexibility

4 Identifying Objectives

- a. Why?
- b. What?
- c. When?
- d. Where?

5 Priorities

6 Preparing Yourself

- a. Being informed
- b. Identifying problem areas
- c. Identifying your own strengths and weaknesses

7 Assessing the "Opposition"

8 Learning from Experience

9 Finding Common Ground

10 Negotiating with More than One Group

- a. Cultural differences
- b. Language differences

11 Choosing a Strategy

- a. Objectives
- b. Understanding team roles
- 12 Using an Agenda

13 Creating the Right Atmosphere

- 14 Judging the Mood
 - a. Body and voice language
 - b. Listening
 - c. Being prepared for 'Everything'!

15 Making a Proposal

- a. Making it clear
- b. Timing
- c. Phrasing
- d. Keeping options open

16 Responding to a Proposal

- a. Clarification
- b. Stalling for time
- c. Proposing alternatives
- 17 Dealing with Problems
- 18 Closing
- 19 Implementation



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